FT STRATEGIES

Al Design Sprint France

Programme Explainer

November 2024

Photo by Christopher Burns on Unsplash

Artificial intelligence presents an opportunity for publishing and media organisations to understand audiences, build dynamic user experiences, innovate content production, and increase efficiency of internal processes.

The Al Design Sprint* will provide a structured approach for helping your organisation to seize this opportunity.

Based on proven design methodologies, the programme includes practical guides, expert sessions and a facilitated workshop to accelerate Al design and implementation.

*a structured process for collaborative idea generation and solution prototyping

The AI Design Sprint will accelerate publishers' efforts to understand and implement AI

Objective

The AI Design Sprint programme centres on a practical one day immersive in-person workshop. The free-of-charge programme enables a cohort of publishers to accelerate their AI efforts with a **focus on designing the future implementation of a single AI use case**. Based on Google's Design Sprint methodology and incorporating aspects of the Financial Times' product discovery process, the Design Sprint will encourage participants to assess both business challenges and opportunities to identify relevant use cases for AI, to think strategically in order to prioritise them, and to design potential solutions.

Each publisher will leave with:

- ★ An action-plan document which captures details of and next steps for a tangible Al proof-of-concept design
- ★ The longlist of use case ideas and other notes generated on the day, including a view of how use cases support an overall vision for Al
- ★ A worked example of the discovery process to guide future Al initiatives
- ★ An **opportunity to have discussions** with other publishers, FTS consultants and other subject matter experts present on the day

Expert delivery

The Design Sprint workshop will be delivered by FT Strategies consultants with support from subject matter experts from the FT and Google. The one-day event will be hosted in person in a Google office in the region to be confirmed.

Before the workshop: Participants will receive educational materials and practical exercises to complete

1. Educational pre-read

Learning materials providing an introduction to AI and machine learning

2. Guidance on suggested use cases

A prioritised shortlist of Al use cases, based on industry analysis, to serve as the starting point for solution design in the workshop

3. Al 'activities/vision snapshot'

Guiding questions to help participants think about their organisation's current approach and overall vision for using Al - to be completed by the participants prior to attending the workshop

Before the workshop: Publishers will also be inspired and informed by expert speakers

Illustrative (topics TBC)

INSPIRATION SESSION 1

Inspirational uses of AI:

- Linking AI to the Customer Lifecycle
- LLMs (outside of content generation)
- Other case studies

INSPIRATION SESSION 2

Technical foundations:

- Data requirements for AI
- Importance of data models / taxonomies / metadata
- Making data available e.g. data systems and pipelines

INSPIRATION SESSION 3

Doing AI responsibly:

- Ethics frameworks
- Managing experimentation
- Developing usage and governance policies

INSPIRATION SESSION 4

Preparing for the day:

- Identifying business problems to solve [exercise]
- Jargon-buster
- What to expect on the day

Publishers feel **inspired**, understand the major **opportunity areas**, and receive **structured strategy templates**



Publishers understand the building blocks of governance and are enabled to build their own bespoke frameworks

Participants are equipped with common definitions and knowledge to maximise value of the in-person workshop

The in-person workshop will help publishers to explore, identify and plan an Al solution

Explore the demand-side

- What challenges are teams facing in your business?
- Where do users (internal & external) experience processes which are repetitive, involve data and involve prediction?

2. Identify and prioritise solution ideas

- What are the potential solutions to the challenge/opportunity?
- Which solutions are highly valuable and feasible?

3. Design the solution

- How would the Al solution work?
- What inputs does it require?
- What outputs will it produce?
- What does success look like?

5. Plan for future action

- What are the next steps for different teams?
- How can the right data and technology be set up?
- What additional research needs to happen?

4. Minimising risks

- What are the key Al risks?
- How can these risks be mitigated?

6. Summary and presentation

- How can the initiative be efficiently communicated back to the wider business?
- What can we learn from others?
- What advice can we get from subject matter experts?

The workshop will be based on Google's Design Sprint methodology, best known for injecting speed and innovation into product development, with elements of the FT's product discovery process.



Publishers will leave with enhanced knowledge, processes and action-plan for what comes next in their Al journey



IDEA GENERATION

The longlist of use case ideas and other notes generated on the day



KNOWLEDGE SHARING

Opportunities to network with other participants, GNI and FTS representatives



STRUCTURED APPROACH

A worked example of the discovery process to guide future Al initiatives



SUBJECT MATTER EXPERT ADVICE

Discussions with FTS consultants and other SMEs present on the day



ACTION-PLAN DOCUMENT

A document capturing details of and next steps for a tangible Al proof-of-concept design

The Action-Plan document will accelerate participants' Al journey beyond the duration of this programme by specifying next steps for development of the Al solution which is designed in the workshop, highlighting stakeholders who can serve as internal 'champions', and identifying practical ways to build relevant organisational capabilities.

The programme is designed to accelerate the efforts of publishers who are prepared to explore Al implementation



HQ in France and an established digital base

The programme is designed for French publishers with an existing base of digital readers, typically >250,000 monthly unique viewers.



Equipped to explore an Al initiative

Publishers may have already begun to experiment with AI, but at a minimum must have the capacity and ability to take the first steps on their journey.

During the programme, you will design a proof of concept for an AI use case - this is not a tech build exercise, but you should have the people, technology and processes in place to take this next step after the end of the programme.



Al recognised as offering growth potential

Senior leadership must be ready and willing to embrace the opportunity that AI offers and be inclined to action over the next 6-12 months.

Publishers who are able to explore potential Al use cases, and to identify and commit to practical next steps in terms of developing their organisational capabilities, will realise the most value from the programme.

To fully benefit from the experience, attendees should commit to the following:

✓	Senior attendees	Nominating a board-level sponsor to attend at least the in-person workshop is recommended. It is important that your participation in the programme is sponsored by those able to drive strategic change after the programme (e.g. CEO).
✓	Representatives from across the business	You should assign 3-4 individuals to the team, drawn from a wide range of departments, but with product and data/tech departments as a minimum.
✓	Time commitment	Your team should be prepared to participate and attend the full-day in-person workshop in a Google office in the region to be confirmed.
✓	Pre-workshop exercises	Your team should be prepared to review the pre-workshop materials, including Inspiration Session recordings and explainer documents.
✓	Travel	While there is no attendance fee, you will be responsible for arranging and funding your own travel and expenses.
✓	Participation	You should be prepared to fully participate in the in-person workshop, involving collaborative discussion, creativity and enthusiasm.
✓	Follow-ups	You should happy to be featured in industry reports, case studies and to respond to follow-up questions from FT Strategies asking about your experience.

The AI Design Sprint is a collaboration between the Google News Initiative and FT Strategies

Google News Initiative
Digital Growth Programme

The <u>Digital Growth Programme</u> is an initiative within GNI (Google News Initiative), to help publishers grow their digital business online. The AI Design Sprint is just one of the many programmes it offers, along with other workshops and tools.



FT Strategies is the specialist media and publishing consultancy from the Financial Times. FT Strategies' deep expertise enables its clients to future-proof their business, empower their teams, and fulfil their goals with our proven data, digital and change consulting expertise.

Google teams will:

- ★ Manage success of overall programme
- ★ Provide advice and expertise
- ★ Connect participants to the GNI network

FT Strategies teams will:

- ★ Lead execution of programme including the Design Sprint workshop and inspiration sessions
- ★ Advise on AI developments within the industry, drawing on our experience of working with 700+ publishers and our own in-house experience

To apply for the programme, please fill in the <u>application</u> form

Thank you

Thank you